

SLOUGH BOROUGH COUNCIL

REPORT TO: Health Scrutiny Panel

DATE: 10th September 2019

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WARDS: All

PART I

FOR INFORMATION

FRIMLEY HEALTH AND CARE ICS LONG-TERM STRATEGY UPDATE

1. **Purpose of Report**

To update the panel on progress in the development of the Frimley Health and Care Integrated Care System (ICS) Long-Term Strategy since the last meeting on 27th June.

2. **Recommendations**

That members note the report.

3. **The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan**

3a. **Slough Joint Wellbeing Strategy Priorities**

The ICS supports the delivery of the first three of the Slough Wellbeing Board's priorities:

1. Protecting vulnerable children
2. Increasing life expectancy by focusing on inequalities
3. Improving mental health and wellbeing

3b. **Five Year Plan Outcomes**

The ICS supports the delivery of the first two priority outcomes within Slough Borough Council's Five Year Plan

- Slough children will grow up to be happy, healthy and successful
- Our people will be healthier and manage their own care needs

4. **Other Implications**

(a) **Financial**

Any future investment from the NHS in local systems will come via the ICS process.

(b) Risk Management

There are no recommendations arising from this report.

(c) Human Rights Act and Other Legal Implications

There are no legal implications to this report.

(d) Workforce

Slough Borough Council's engagement with the ICS will require employee time and line-manager support.

5. **Supporting Information**

5.1 Background

Frimley Health and Care first developed a 5-year strategy in 2016. Since then, partners from across health and local government have been working together, with local communities to improve the health and wellbeing of individuals, and are using their collective resources more flexibly as part of a commitment to achieve the best possible value from every 'Frimley pound'.

Considerable progress has been made implementing the strategy and Frimley Health and Care is considered one of the leading Integrated Care Systems. As a result, partners now wish to publish an updated five year plan in 2019.

The NHS published its long-term plan in January 2019, and a Green Paper on social care is expected to be published later this year. All systems will be required to develop and agree a five year strategy by Autumn 2019.

It is the ICS's intention that the strategy:

- Is developed through engagement with the workforce and local communities;
- Reflects local needs, issues and priorities;
- Is ambitious for the population and system;
- Tackles the wider determinants of health and wellbeing; and
- Is rooted in evidence.

The ICS is following a five-step process to develop the ambitions within the strategy:

1. **Frame** - achieving collective clarity on what the five-year strategy is for, what it will do and how it will be developed.
2. **Insight** - understanding what matters to local people and partners, the issues the ICS wants to impact and the key trends that drive the strategy.
3. **Ambition** - developing a shared view and understanding of what the ICS wants to achieve and what success looks like for the ICS.
4. **Prioritise** - agreeing the shared priorities to deliver the ICS' ambitions, which are recognised by partners and local people.
5. **Organise** - concluding the strategy, ensuring it is owned, understood and ready for implementation from 2020/21.

A public survey was held to gather views, which closed on 14th June, alongside community engagement undertaken by Healthwatch.

The Director of Adults and Communities provided the Panel with an update on the strategy on 27th June, and asked members to consider how they would like to be involved in its development going forward.

5.2 Update

In July, Frimley invited partner organisations, community representatives and voluntary sector colleagues to attend an 'Inspiration Station' to review the insight and intelligence that had been gathered. This included information about Frimley's population, funding, key areas of work to date and patient and public engagement feedback.

Frimley identified four strong themes coming out of this:

- The need to be brave with its ambitions
- The need more of a focus on broader wellbeing and prevention
- The need to focus more on what Frimley wants to achieve and how Frimley measures the impact
- The need to continue on a journey of co-production

5.3 Next steps

Between now and November, Frimley plan to:

- Crystallise key trends / themes from the Inspiration Station to inform the strategy
- Summarise key outcomes from Healthwatch survey
- Pull together the core strategy, using the outputs from the Inspiration Station, Healthwatch Survey results and Insight work
- Continue engagement across stakeholders, through events, forums and meetings

After the strategy has been signed-off, Frimley will be holding a series 'pop-up' events targeting the local community, staff and stakeholders (December - March) in order to gather feedback and engage further on priorities, as well as to talk about how the ICS works, partners' roles within it and what can be done to deliver strategy's ambitions.

6. Comments of Other Committees

This report has yet to be seen by any other committees.

7. Conclusion

Frimley Health and Care's long-term strategy presents an opportunity for partners to refresh ambitions for the system, determine the priorities on which to focus collective energy, and improve collaboration in their delivery.

8. Appendix Attached

'A' Engagement pack: Creating Healthier Communities – engaging on our Long Term Strategy [Pack 4]

9. **Background Papers**

Creating Healthier Communities, Information Packs.

<https://www.frimleyhealthandcare.org.uk/about/our-plans/creating-healthier-communities/>